

Leverage Dynamics without Commitment

Peter DeMarzo

Stanford University

Zhiguo He

University of Chicago

FTG Summer School, Wharton

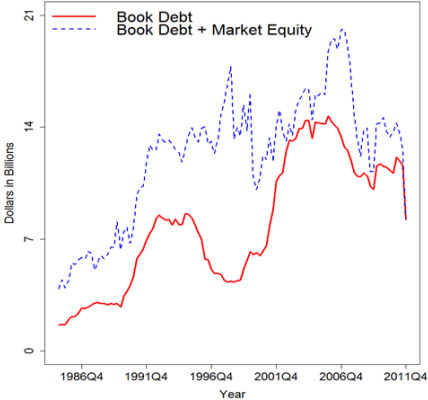
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Introduction (1)

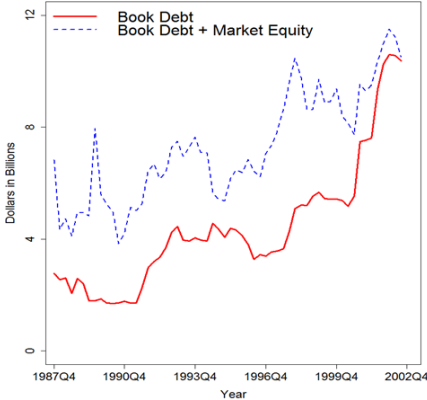
- ▶ Leverage dynamics is at the heart of dynamic corporate finance
 - ▶ Static trade-off (maximizing firm value) differs from equity's dynamic optimization
 - ▶ Challenging, as debt prices interact with future equilibrium leverage policies
- ▶ Existing literature relies on some ad hoc “commitment” of future debt policies
 - ▶ Refinance to keep outstanding debt face value constant (Leland 1994 1998)
 - ▶ Whenever adjusting debt, the firm has to retire the existing debt first, with some transaction costs (Fischer, Heinkel, and Zechner 1989; Goldstein, Leland, Ju 2001)
 - ▶ Abrupt adjustment to “target” leverage
 - ▶ **Empirically counterfactual**: firms actively manage their debt, often incrementally

Introduction (2)

American Airlines



United Airlines



This Paper (1)

- ▶ **The firm cannot commit to future debt policies**
 - ▶ Otherwise, standard trade-off setting (tax shield vs bankruptcy cost) with stochastic asset growth; no transaction cost
 - ▶ No commitment at all: say, no covenants
 - ▶ A more endogenous “friction”, rather than exogenous frictions to adjust leverage
- ▶ Assumption on seniority and dilution
 - ▶ Zero recovery \Rightarrow seniority structure irrelevant. **Indirect** dilution: issuing more debt hurts default probability
 - ▶ Positive recovery: pari-passu debt, **direct** dilution in recovery (not in this presentation)
- ▶ Leverage may go down via asset growth and debt maturing, but equity never reduces debt voluntarily
 - ▶ Repurchase debt is never optimal—**leverage ratchet effect** (Admati DeMarzo Hellwig Pfleiderer, 2018)
 - ▶ Our setting is more canonical

This Paper (2)

- ▶ A general method to solve this class of models
 - ▶ A result reminiscent of Coase conjecture
- ▶ Closed-form solutions for work-horse log-normal cash-flow setting
- ▶ History-dependent leverage dynamics: issue more (less) following good (bad) shocks
 - ▶ Leverage dynamics tend to be mean-reverting; no immediate adjustment to leverage “target”
- ▶ Dynamic trade-off of equity value \neq Static trade-off of firm value
 - ▶ Two leverage/maturity dynamics drastically different, but both are optimal
 - ▶ Lemmon, Roberts, and Zender (2008)

General Model: Environment

Preferences

- ▶ Risk-neutral world, with common discount rate r

Assets

- ▶ Assets in place generate operating income (could allow for jumps):

$$dY_t = \mu(Y_t) dt + \sigma(Y_t) dZ_t$$

- ▶ Focus on zero recovery now (debt seniority irrelevant); can be relaxed

Debt contract: aggregate face value F_t (endogenous)

- ▶ Each debt with coupon rate c , face value 1
- ▶ Exponentially retiring (Poisson maturing) with rate ζ

Corporate tax: $\pi(Y_t - cF_t)$

Debt Issuance/Repurchase and Default

Evolution of debt

- ▶ Sell/buyback debt $d\Gamma_t$, so aggregate debt face value evolves as

$$dF_t = \underbrace{-\tilde{\zeta} F_t dt}_{\text{contractual debt maturing}} + \underbrace{d\Gamma_t}_{\text{active debt management}}$$

Timing within $[t, t + dt]$ & lack of commitment

- ▶ Cash flow realizes; either default or pay coupon/principal; announce $d\Gamma_t$; debt price set (and trade); next period
- ▶ Unable to commit on future $d\Gamma_{t+s}$ for $s > 0$

Focusing on “smooth equilibrium”: $d\Gamma_t = G_t dt$

- ▶ Equity could adjust debt discretely, but not optimal in such an equilibrium
- ▶ **Other equilibria with jumps?** In general, yes (more later)

Equity default at endogenous stopping time τ_b

Equity Value

State variables (Markov Perfect Equilibrium)

- ▶ **Exogenous** cash-flows Y_t , and **endogenous** debt obligation F_t

Equity's problem, taking debt prices p as given

- ▶ Equity receives cash-flows (if negative, covered by issuing equity)

$$\underbrace{Y_t}_{\text{cash-flows}} - \underbrace{\pi(Y_t - cF_t)}_{\text{corporate taxes}} - \underbrace{(c + \xi)F_t}_{\text{interest \& principal}} + \underbrace{p_t G_t}_{\text{issuance/repurchase}}$$

- ▶ Endogenous debt price p_t determined later
- ▶ Given $Y_t = Y$ and $F_t = F$, equity is solving

$$V(Y, F) \equiv \max_{\{G_s, \tau_b\}} \mathbb{E}_t \left\{ \int_t^{\tau_b} e^{-r(s-t)} [Y_s - \pi(Y_s - cF_s) - (c + \xi)F_s + p_s G_s] ds \right\}$$

- ▶ Controlling 1) debt evolution $dF_t = F_t dt + G_t dt$; and 2) when to default

Debt Price

Debt price

- ▶ Competitive risk neutral debt investors price debt rationally
- ▶ Given equity default decision τ_b , equilibrium debt price

$$p(Y, F) \equiv \mathbb{E}_t \left\{ \int_t^{\tau_b} e^{-(r+\zeta)(s-t)} (c + \zeta) ds \mid Y_t = Y, F_t = F \right\}$$

Why does commitment matter?

- ▶ p_t depends on equilibrium default time τ_b
- ▶ τ_b depends on firm's future debt policy—the more the future debt, the more likely the default

Value Equivalence of No-Issuance (1)

- ▶ Hamilton-Jacobi-Bellman equation for equity

$$rV(Y, F) = \max_G \left[\underbrace{Gp(Y, F)}_{\text{issuance/repurchase}} + \underbrace{(G - \xi F) V_F(Y, F)}_{\text{evolution of debt}} \right]$$
$$Y - \pi(Y - cF) - (c + \xi)F + \mu(Y) V_Y(Y, F) + \frac{\sigma^2(Y)}{2} V_{YY}(Y, F)$$

- ▶ Objective linear in G . Optimal $G \Rightarrow$ First-Order Condition

$$\underbrace{p(Y, F)}_{\text{MB of issuance}} + \underbrace{V_F(Y, F)}_{\text{MC on future value}} = 0$$

- ▶ Under FOC, equity indifferent at any G (given equilibrium p)
 - ▶ Linear control with interior solution (smooth policy $G_t dt$)
- ▶ Equity value can be solved by setting $G = 0$ always

Value Equivalence of No-Issuance (2)

- ▶ Equity value can be solved by setting $G = 0$ always

$$rV = -\xi F V_F + Y - \pi(Y - cF) - (c + \xi)F + \mu(Y) V_Y + \frac{\sigma^2(Y)}{2} V_{YY}$$

- ▶ No gain in equilibrium by debt issuance/repurchase
 - ▶ Any potential tax shield gain is dissipated by bankruptcy cost caused by future excessive leverage
 - ▶ Reminiscent of Coase conjecture; DeMarzo and Urošević (2006)
- ▶ **Get equity value $V(Y, F)$ without knowing debt price**

Equilibrium Policies

Basic idea

- ▶ Debt price $p(Y, F)$ must satisfy the valuation equation

$$p(Y, F) = \mathbb{E}_t \left\{ \int_t^{\tau_b} e^{-(r+\xi)(s-t)} (c + \xi) ds \right\}$$

- ▶ $V(Y, F)$ gives $-V_F(V, F) = p(Y, F)$ using equity's FOC
- ▶ How to make both match? Via debt management $G(Y, F)$
 - ▶ ODE for $V_F(V, F)$ (HJB for V) does not depend on G ...
 - ▶ while HJB for p , which depends on G

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Equilibrium debt issuance policy

$$G^*(Y, F) = \frac{c \cdot \pi'(Y - cF)}{-p_F(Y, F)}$$

- ▶ $\pi'(Y - cF) \geq 0$, tax benefit \Rightarrow always issuing debt
- ▶ Recall $-p_F(Y, F) = V_{FF}(Y, F) > 0$, capturing the price impact

Strict Optimality in Discrete Time

- ▶ Taking the value function at $t + h$ as given, consider equity's problem at t , where time interval $h > 0$
- ▶ Denote debt issuance by Δ . Equity is maximizing

$$\max_{\Delta} \underbrace{-(1 - \pi) \cdot \Delta c \cdot h}_{\text{after-tax interest payment}} + \underbrace{\Delta [c \cdot h + p(Y, F + \Delta)]}_{\text{new debt proceeds}} + \underbrace{V(F + \Delta, Y)}_{\text{future equity Value}}$$

- ▶ First-order condition w.r.t Δ

$$0 = \pi c \cdot h + p(Y, F + \Delta) + \Delta \cdot p_F(Y, F + \Delta) + V_F(F + \Delta, Y)$$

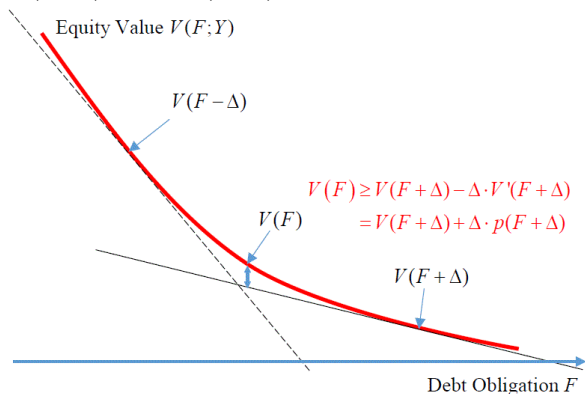
which implies that

$$\Delta = \frac{\underbrace{\pi c \cdot h}_{\text{tax benefit}} + \underbrace{p + V_F}_{\text{FOC}=0}}{-p_F} = \frac{\pi c}{-p_F} \cdot h$$

- ▶ One can easily check the global optimality

Sufficiency of Local FOC

Proposition 1: Global optimality of local FOC holds if debt price $p(Y, F) = -V_F(V, F)$ is non-increasing in debt F



- ▶ Debt price decreasing in $F \Leftrightarrow$ Equity value function is convex in F (option value of default)
 - ▶ Buyback, paying a higher price; selling too much hurts price too

Leverage Ratchet Effect

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- ▶ Reducing debt today alleviates future default \Rightarrow higher firm value
 - ▶ But does equity benefit strictly from this effect? **No.** (Do not forget existing debt holders!)
 - ▶ Equity optimizes default decision ex post already \Rightarrow zero indirect impact on equity value today (**envelope theorem**)

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- ▶ Tax saving benefit always tempting...leverage ratcheting in ADHP
 - ▶ This paper: a more canonical setting
 - ▶ Same logic to debt overhang—equity is optimizing investment decisions ex post

Summary of General Model

1. Solve for equity value $V(Y, F)$ by setting $G(Y, F) = 0$
2. Set the equilibrium debt price $p(Y, F) = -V_F(Y, F)$
3. Check the equity holders' global optimality condition
 - ▶ Verifying $p(Y, F)$ is non-increasing in F (or $V(Y, F)$ is convex in F)
4. Equilibrium debt issuance $G^*(Y, F) = \frac{\pi'(Y-cF) \cdot c}{-p_F(Y, F)} > 0$

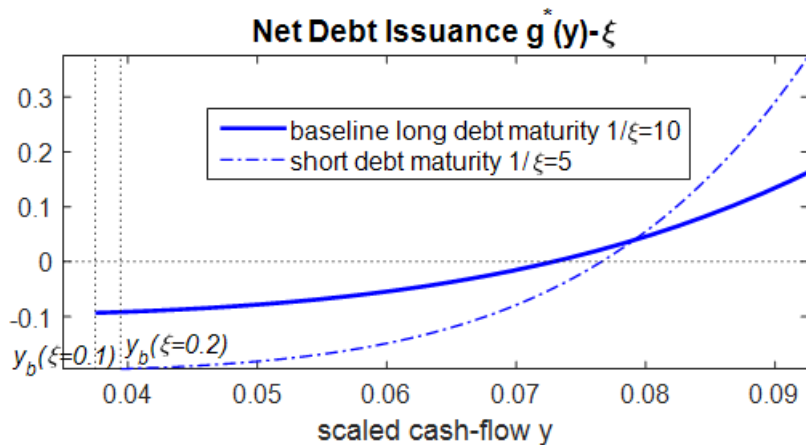
Log-Normal Cash-flows Model

- ▶ Scale-invariance, cash-flows $dY_t/Y_t = \mu dt + \sigma dZ_t$
 - ▶ The work-horse model of dynamic corporate finance
- ▶ One-dimensional state variable: scaled cash-flow $y_t \equiv Y_t/F_t$
 - ▶ Equity value $V(Y, F) = F \cdot v(y)$, debt price $p(Y, F) = p(y)$; closed-form solutions
 - ▶ **Strong Markov property** (we can prove the uniqueness of such equilibria)
- ▶ Let $g^*(y_t) \equiv G^*(Y_t, F_t)/F_t$, then

$$\frac{dy_t}{y_t} = \left(\underbrace{\mu}_{\text{CF growth}} + \underbrace{\tilde{\zeta}}_{\text{debt maturing}} - \underbrace{g_t^*}_{\text{debt issuance}} \right) dt + \underbrace{\sigma dZ_t}_{\text{CF shocks}}$$

- ▶ Debt growth rate $g_t^* - \tilde{\zeta}$; endogenous $g_t^* = \frac{(r+\tilde{\zeta})\pi c}{c(1-\pi)+\tilde{\zeta}} \frac{1}{\gamma} \left(\frac{y}{y_b}\right)^\gamma > 0$
 - ▶ γ is a constant depending on parameters
 - ▶ Increasing in y , i.e., more debt issuance after good fundamental

Net Debt Issuance $g^*(y) - \zeta$, Debt Maturity



Two Benchmarks with Commitment

No future debt issuance:

- ▶ The firm commits to set $g_t = 0$ always (superscript 0)
- ▶ Equity value is the same (so does y_b), debt price is higher (by the tax shield)

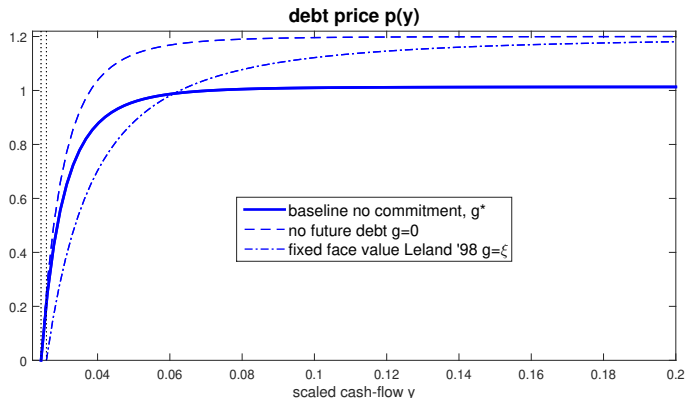
$$p^0(y) = p(y) + \frac{\pi c}{r + \zeta} \left(1 - \left(\frac{y}{y_b} \right)^{-\gamma} \right)$$

- ▶ Less debt \Rightarrow less likely to default (same y_b but y has a higher drift)

Fixed future debt:

- ▶ The firm commits to set $g_t = \zeta$ always; Leland 1998

Model Comparisons: Debt Prices and Credit Spreads



Implication of credit spreads: $y \rightarrow \infty$ i.e. zero **current** leverage

- ▶ $p^{\xi}(y)$ and $p^0(y) \rightarrow \frac{c+\bar{\xi}}{r+\bar{\xi}}$, with zero credit spread
- ▶ $p(y) \rightarrow \frac{c(1-\pi)+\bar{\xi}}{r+\bar{\xi}}$, **non-zero credit spreads (high future excessive leverage!)**

Equilibrium Debt Dynamics

- ▶ Different from static trade-off setting, it is optimal to set $F_0^* = 0$
 - ▶ Knowing the future temptation of overborrowing....
- ▶ **Proposition.** Given cash-flow history $\{Y_s : 0 \leq s \leq t\}$, time- t debt is (\hat{y}_ζ is a constant depending on parameters)

$$F_t = \frac{1}{\hat{y}_\zeta} \left[\int_0^t \gamma_\zeta Y_s^\gamma e^{-\gamma_\zeta(s-t)} ds \right]^{1/\gamma}$$

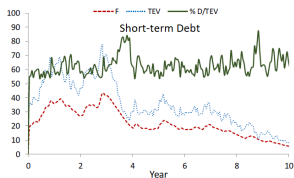
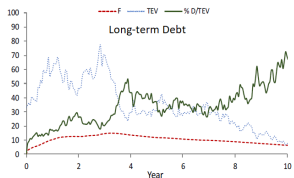
- ▶ Start from $t = 0$ debt grows at the order of $t^{1/\gamma}$
 - ▶ Outstanding debt is average past earnings, with decaying weights γ_ζ
- ▶ High mean-reverting speed, or more aggressive in adding leverage given high cash flows, when
 - ▶ Shorter debt maturity (higher ζ)

Optimal Debt Maturity Structure?

- ▶ So far the debt maturity structure ζ is taken as a parameter
- ▶ Say the firm gets a **one-time** chance to set ζ optimally for **future debt issuance**
- ▶ **Proposition:** Equity holders are **indifferent** at any ζ
 - ▶ Why? Because equity value is as if there is **no future debt issuance**...
- ▶ This indifference result holds more generally

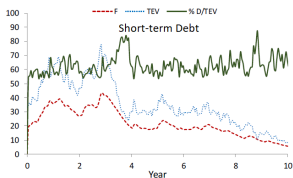
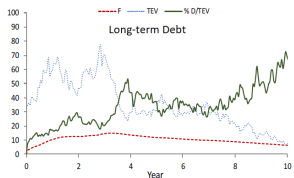
Long-term vs. Short-term Debt

- ▶ Two firms start with zero debt, with different debt maturities (both being optimal)—but have different leverage dynamics/target
 - ▶ Lemmon, Roberts, and Zender (2008)



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- ▶ With flexibility of shorter-term debt, the firm borrows more for higher debt tax shield
- ▶ But tax shield is a transfer from social perspective—so long-term debt is preferred to minimize bankruptcy cost

Investment

- ▶ Special case of log-normal process. Capital K_t evolves as

$$\frac{dK_t}{K_t} = (i_t - \delta) dt + \sigma dZ_t$$

with quadratic investment cost $\frac{\kappa i_t^2}{2} K_t$, and output $Y_t = AK_t$

- ▶ Leverage ratchet effect prevails despite debt overhang considerations
- ▶ Equity issues debt more aggressively when controlling investment endogenously, compared to exogenous investment
 - ▶ Endogenous investment offers equity more protection later

Conclusion and Future Work

What we have done

- ▶ A general methodology solving dynamic corporate finance model without commitment
- ▶ Leverage policy depending on the entire earnings history, new insight on debt maturity and investment
- ▶ Slow initial adoption of leverage, but leads ultimately to excess

Future extensions

- ▶ DeMarzo, 2019 AFA presidential address: importance of exclusivity in collateralized borrowing
- ▶ Modeling sovereign debt and default (DeMarzo, He, and Tourre, 2019)
 - ▶ Covenant of no debt issuance once in distress (say for $y < \hat{y}$)
 - ▶ Discrete debt issuance (jump to \hat{y}) in equilibrium, counter-productive
- ▶ Internal cash with liquidity-driven default?